IN WITNESS WHEREOF, the parties hereto have executed this MOU by their duly authorized representatives as of the Effective Date.

<table>
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<tr>
<th>The Arizona Board of Regents on behalf of The University of Arizona</th>
<th>Pima County</th>
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<tr>
<td>By:</td>
<td>By:</td>
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<tr>
<td>Name: Elisha Johnson, JD</td>
<td>Name: Bob England, M.D., M.P.H.</td>
</tr>
<tr>
<td>Title: Assistant Director, Research Admin.</td>
<td>Title: Interim Director</td>
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<tr>
<td>Date:</td>
<td>Date: 6/10/19</td>
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**READ AND ACKNOWLEDGED**

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<th>By:</th>
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<tr>
<td>Name: Cecilia Rosales, M.D., M.S.</td>
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<tr>
<td>Title: Interim Associate Dean</td>
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</table>
Memorandum of Understanding between the University of Arizona’s Mel and Enid Zuckerman College of Public Health and Pima County Health Department

This Memorandum of Understanding (hereinafter referred to as “MOU”) is made and entered into as of the date signed by the last party below (hereinafter referred to as “Effective Date”) by and between the Arizona Board of Regents on behalf of The University of Arizona for its Mel and Enid Zuckerman College of Public Health (hereinafter referred to as "MEZCOPH") and the Pima County, a body politic and corporate of the State of Arizona for the Pima County Department of Health (hereinafter referred to as "PCHD").

1. Purpose.

The Purpose of this MOU is to develop academic and educational cooperation on the basis of equality and reciprocity to promote sustainable partnerships and mutually reinforcing activities by and between MEZCOPH and PCHD. MEZCOPH and PCHD shall remain separate entities, but for the purpose of participating in this MOU the combined efforts and activities shall be referred to as the Academic Health Department. This mutually beneficial partnership is designed to enhance public health instruction, practice, research, and workforce development and to improve community health in Pima County.

2. Partnership Principles.

The work of the Academic Health Department shall adhere to the following principles:

a. Promote co-learning about community health and improvement;
b. Respect the unique nature of each partner and the contribution of each partner;
c. Establish clear and open communication by striving to understand each other’s needs, interests, and potential contributors.

3. Activity Agreements.

The activities implemented under this MOU shall adhere to the following principles:

a. Contribution of resources will improve the work of all parties.
b. Joint efforts will have a population-health orientation and work to promote equity and social determinants of health.
c. The formal education of undergraduate and graduate students shall continue to be the sole responsibility of MEZCOPH.
d. Execution of public health programs at the PCHD shall continue to be the sole responsibility of PCHD.
e. Both the PCHD and MEZCOPH shall retain the exclusive right to appoint their respective staff.

f. Grant funds obtained for research projects involving both PCHD and MEZCOPH shall be distributed as determined by the granting agency or on such equitable basis as may be agreed upon by both parties.

g. Other agreements between PCHD and MEZCOPH need not to be discontinued as a result of establishing this agreement between PCHD and MEZCOPH.

4. Scope of Activities.

a. Enhance local health departments’ expertise in assessing community needs and meeting demands for services.

b. Better preparing public health students and public health department staff in meeting community needs.

c. Increasing community-based research focused on solving real-world problems.

5. Renewal, Termination, and Amendment.

a. This MOU shall remain in force for a period of five years from the date of the last signature. This MOU may be extended by written amendment executed by the parties.

b. This MOU may be terminated by either party by giving written notice to the other party at least 180 days in advance of the stated termination date.

c. Prior to the completion of the initial term of this MOU, MEZCOPH and PCHD will assess the impact and effectiveness of this partnership and report their recommendations for future agreements to each party’s respective governing entity or other appropriate oversight body.

6. Miscellaneous.

a. Publication. MEZCOPH shall be free to publish, present, or use any data and results arising out of its performance of this MOU (individually, a “Publication”). All Publications as a result of research at PCHD by members of faculty or students of MEZCOPH shall acknowledge both PCHD and MEZCOPH.

b. Compliance. The parties agree to comply with the provisions of applicable State and Federal regulations governing Equal Employment Opportunity and Non-discrimination and Immigration.
c. Conflict of Interest. This Agreement is subject to the provisions of A.R.S. § 38-511 regarding Conflict of Interest. The State of Arizona may cancel this Agreement if any person significantly involved in negotiating, drafting, securing or obtaining this Agreement for or on behalf of the Arizona Board of Regents becomes an employee in any capacity of the other party or a consultant to the other party with reference to the subject matter of this Agreement while the Agreement or any extension thereof is in effect.

d. Coordinators. Coordinators shall be named by each party to serve as liaisons for implementing this MOU. All activities conducted under the auspices of this MOU must have the endorsement of the coordinators. At MEZCOPH the coordinator will be Emily Waldron, MPH (520) 626-9121 and at PCHD will be Julia Flannery, (520) 724-7989

7. Notices. Any notice, authorization, approval, consent or other communication will be in writing and deemed given:

a. Upon delivery in person;

b. Upon delivery by registered or certified mail, return receipt requested;

c. Upon delivery date by a nationally-recognized overnight delivery service such as FedEx; or

d. Upon receipt of confirmed transmission report if sent by facsimile or electronic mail of pdf/scan or other non-editable format.

If to PCHD:
Bob England, M.D., M.P.H.
Pima County Health Department
Interim Director
3950 S. Country Club Rd, Suite 100
Tucson, Arizona 85714

If to MEZCOPH:
UAHS Research Administration
Attn.: Lauren Zajac, Director
University of Arizona
888 North Euclid Ave. Rm. 515
Tucson, AZ 85721-0158